

CHING FENG HOME FASHIONS SINCE 1977

6th
Taiwan CEO Day
Nov 25-26, 2019
Singapore



AGENDA

- 1 Company Profile
- 2 Growth Strategy
- 3 Financial Performance





Ching Feng Group Profile

Headquarter: Changhua, Taiwan

Established: 42 years

Chairman: Mr. Jimmy Hsu

General Manager: Mr. Melo Hsu

Total Group Employees: 1,790

Total Taiwan Employees: 500

Sales in 2019Q3: NT\$ 4.1 billion

Rank as

645 in 2016,

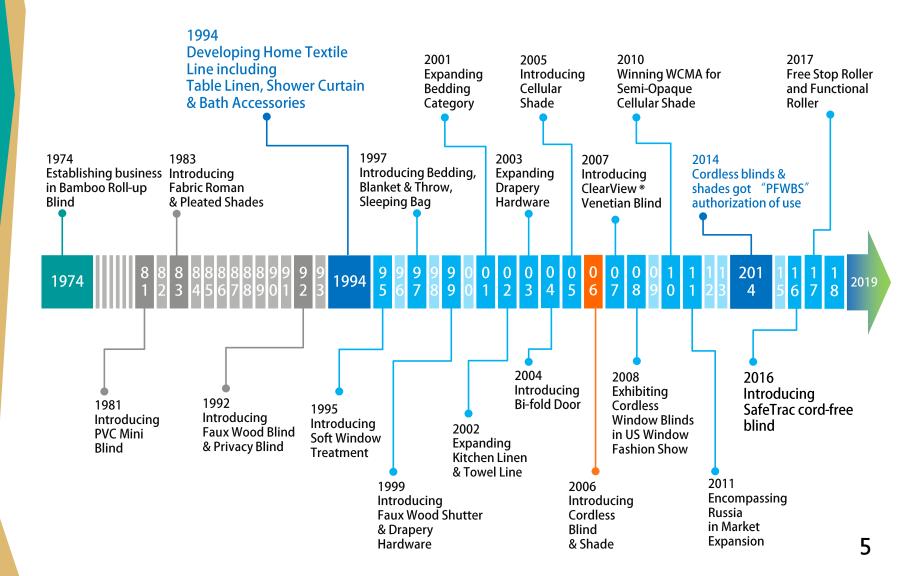
588 in 2017,

577 in 2018,

by Common Wealth Magazine's top 2000 Taiwan manufacturers



Products Milestones



Products Design









Cellular Shade

Roman Shade

Pleated Shade

Aluminum Blind







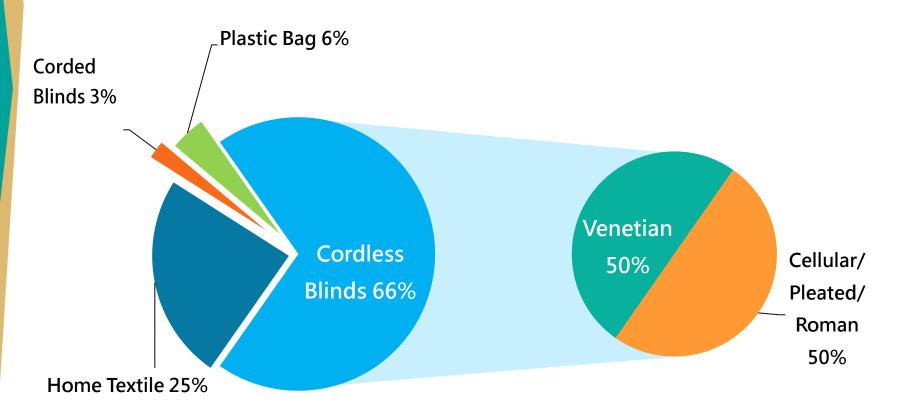
Coral Blanket



Flannel Blanket

Sales Breakdown by Product





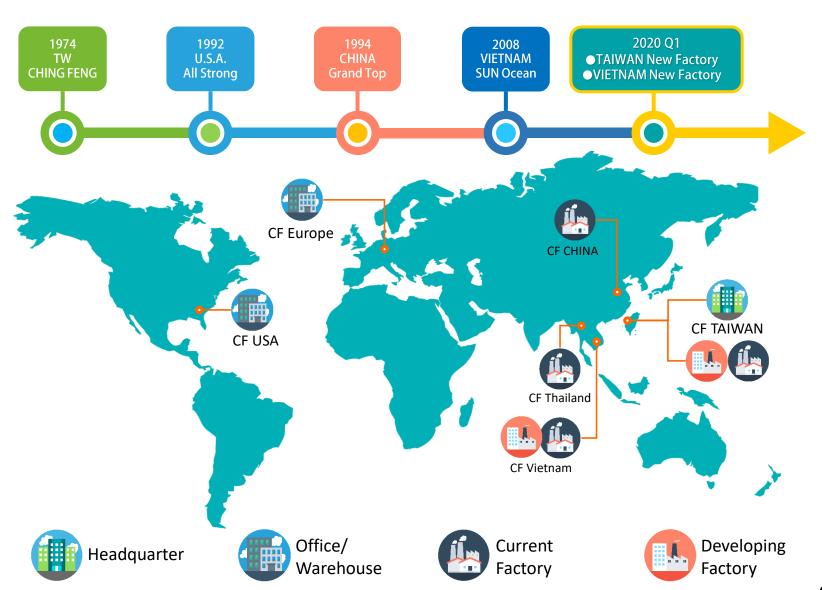
Category % of 1H19
Total Sales

Assortment % of Cordless 1H19
Total Sales

Sales Breakdown by Factory

Factory	2019 H1	2018
CF(TW)	35%	35%
GT(CN)	16%	17%
SO(VN)	13%	8%
PHI(TH)	6%	6%
AS(US)	6%	4%
Home Textile (CN)	25%	30%

Capacity Extension Plan





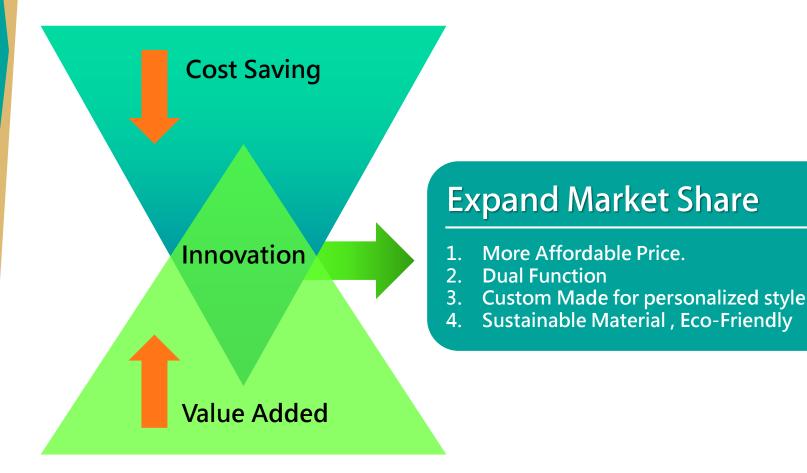
Main Customers

2

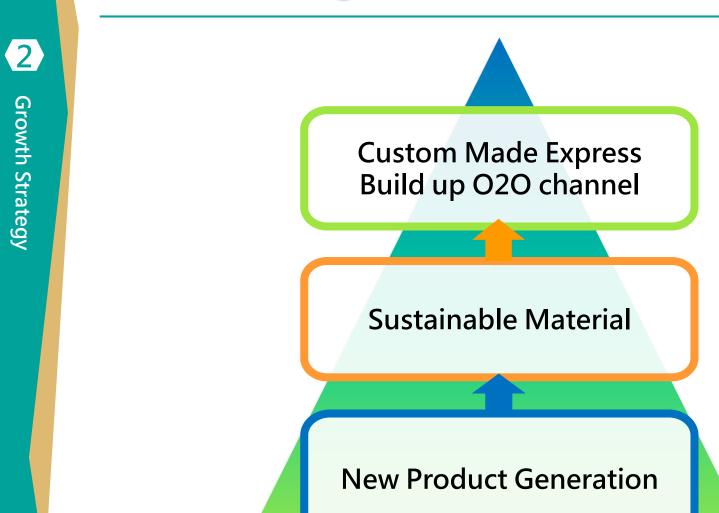


Market share Expansion Through Cost Saving and Innovation





Marketing Model



2018-2020 sales mapping

7	
_	4

ITEM	YEAR I	2018	2019	2020	
		Window Covering :60%	Window Covering :69%	Window Covering :71%	
	Business Type	Home Textiles :30%	Home Textiles :25%	Home Textiles :24%	
		Others :10%	Others :6%	Others :5%	
	Product Category	Corded :Cordless=85:15 Customization : 8%	Corded: Cordless=96:4 Customization: 9.1%	Corded: Cordless= 96:4 Customization: 12%	
	Region	America:63% Europe:25% Asia:12%	America:61% Europe:26% Asia:13%	America:57% Europe:28% Asia:15%	

Business Strategy in 2018-2022





Price

- Supply Chain Reorganization
- Optimize from Design
- DIY to Measure





- Industry Standard Redefine –
 new generation product
- Democratic Design –
 Function; Form; Quality; Price;
 Sustainability

Logistic

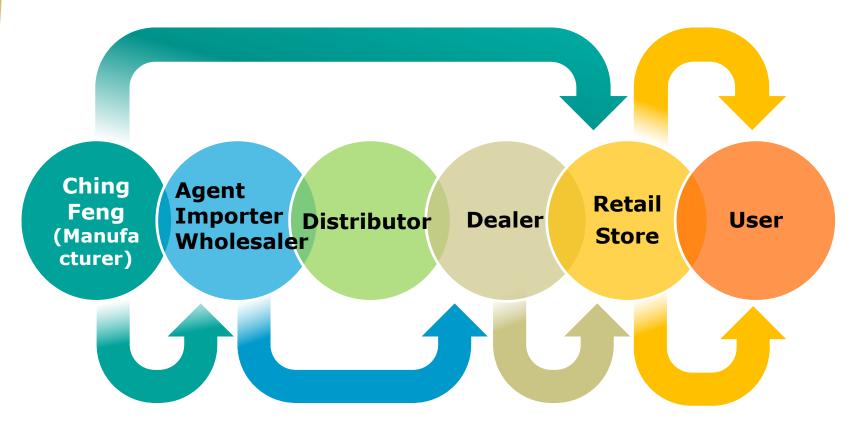


- Lean Production
- Custom Made Express



Shortening The Channel To Achieve Higher Gross Margins





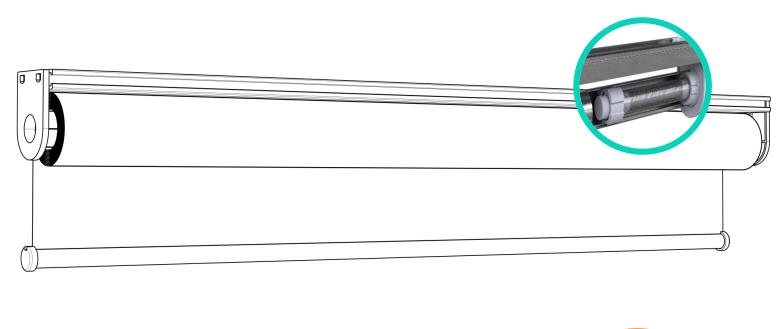
Original sales channel

Our Innovative Custom Express Strategy





Chingfeng Target in future





Circular Economy Initiative





- → There are 1 million pcs water bottles produced in a minute.
- → Ching Feng plan to reuse over 40 million bottles in 2020.



Analysis Of Income Statement And Profitability In Recent Years

UNIT: 1MTWD

VFΔR	YEAR 2015 2016 2017 2018 2019 YTD*			2019	YoY(%)				
ITEM		YTD*	2016	2017	2018	2019 YTD*			
Net Revenue	3,273	3,507	4,111	4,454	4,148	7	17	8	26
Gross Profit margin	537	630	835	819	778	17	32	-2	27
Operating Expenses	455	507	580	514	451	11	14	-11	21
Operating Income	81	122	254	305	326	50	108	20	37
Net Non-Operating Income	-9	-30	-22	-28	-42	220	-28	29	153
Pre-Tax Income	71	91	232	276	283	27	154	19	28
Net Income	70	63	194	225	227	-9	205	16	27
Earnings Per Share	0.5	0.42	1.26	1.43	1.34	-16	200	13	15
Profitability analysis									
Gross Profit Ratio	16%	18%	20%	18%	19%				
Net Profit Margin	2%	2%	4%	5%	6%				
EBITDA	265	276	419	442	432				

*YTD:1-9M

Financial Position

UNIT: 1MTWD

YEAR	2015	2016	2017	2018	2019 YTD*		
Cash	220	250	279	393	539		
A/R & N/R	461	652	986	1,148	1,347		
Inventory	696	555	580	711	822		
Fixed Assets	849	821	1,019	1,150	1,655		
Total Assets	3,512	3,422	3,957	4,480	5,661		
Bank loan	1,519	1,521	1,687	1,694	2,102		
A/P & N/P	640	569	786	826	1,182		
Total liabilities	2,422	2,289	2,691	2,685	3,668		
Total Equity	1,090	1,133	1,266	1,795	1,993		
Financial Ratio							
ROA (%)	3	3	7	6	7		
ROE (%)	8	6	16	15	16		
CCC Days	50	60	60	57	63		

